



### Phil Holland



Vice President Projects

Shell Global Solutions International, B.V.

Phil Holland was born in Stockport (UK) in 1954 and graduated with a Bachelor's degree in Civil Engineering in 1976 from Leeds University. He completed a Master's degree in Engineering and Construction Management at Cranfield University School of Management in 1989.

In 2004 Phil joined Shell Global Solutions International B.V as Vice President of Projects—the group that provides project management capability to 3 of the 4 Shell Business's (Downstream, Gas & Power, and Future Fuels) and in co-operation with EP Projects are actively engaged on Integrated Gas Projects for The Upstream and Gas & Power Businesses. Phil's international project experience spans Europe, Africa, the Middle East, Asia and Australia, covering both upstream and downstream oil/gas, refining, petrochemical, mining and mineral resource processing facilities, both onshore and offshore.

In 1980, following an initial overseas assignment in Saudi Arabia with the Fluor Corporation, Phil joined the Bechtel Corporation, where he enjoyed a career spanning more than 20 years. He initially worked in the Project Controls (Planning/Cost Engineering/Estimating) Department, with international Oil & Gas related project assignments in Indonesia, the UK North Sea, Abu Dhabi and Qatar. In 1993, having lead the successful completion of a project to debottleneck an FCCU and Vacuum unit on a UK refinery site, he took up the position of Executive Director Operations, based in Lagos, Nigeria, for a Bechtel/NNPC Joint Venture Company (NETCO). After leaving Nigeria in 1995, he continued in project management roles for Bechtel in India and Kazakhstan, before moving to Australia as an Associate and Projects Director of Hatch Associates of Toronto where he was involved in the construction of a grassroots Alumina refinery.

Phil has extensive experience in managing large-scale oil and gas projects around the globe in challenging and remote locations, both of a greenfield and brownfield nature, having spent the majority of his career living overseas.

Phil has been very happily married for over 25 years to Helen and they have two teenage daughters.